

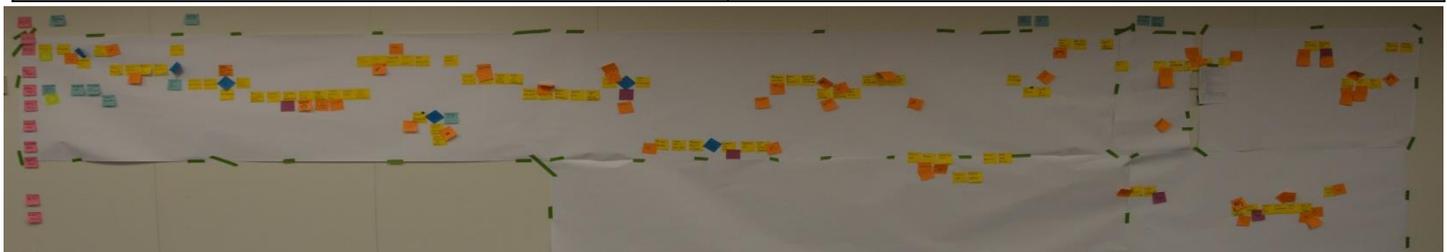


LeanOhio Kaizen Event Fact Sheet

Issue: The Ohio Rail Development Commission (ORDC) identified variation in their Grade Crossing Safety Project Process and the need to have a standardized and consistent workflow.

Department	Changes to Process	Metrics	As a Result
Ohio Rail Development Commission	Process steps reduced from 146 to 49 (66% reduction)	The lead time for processing grade crossing safety project requests was drastically reduced from 16 weeks to 9 weeks.	ORDC will have a more transparent grade crossing safety project process that allows for consistent communication, efficient workflows and more defined staff roles.
Grade Crossing Safety Project Process	Decision points reduced from 8 to 6 (25% reduction)		
July 24-27, 2018	Handoffs reduced from 37 to 25 (34% reduction)	All safety project requests will now be received by ORDC with a single point of entry.	

Major Improvement	How it was accomplished
Better organization and utilization of resources	Developed procedures and standard documentation, better defined roles, more proactive identification of environmental issues and changed the process to provide for empowerment for project managers
Streamlined / Online Process	Eliminated and/or reduced delays and handoffs in the process and leveraged on primary computer system to standardize workflows and improved reporting capabilities
Single Point of Entry	Changed the process and created a single point of entry into project workflow



Current Process Map



Future Process Map



Team members: Matt Dietrich, Julie Finnigan, Megan McClory, Gloria Howard, Sherrie Pritchard, Tim Brown, Josh Skaags, Cathy Stout, Susan Arduini, Jane Lengel, Don Damron, Jim Tucker, Gerika Logan, Tom Burns, Jill Henry, Ron Garczewski, Rob Griffith, Sean Neef

For more information please visit lean.ohio.gov or email leanohio@das.ohio.gov